## REDEVELOPMENT DEPARTMENT

The Fort Wayne Redevelopment Commission is a municipally created entity directed by a five-member appointed Board of Commissioners. The Commission is charged with planning, promoting and implementing opportunity projects, which will serve as catalysts for the development and/or redevelopment of areas within the City of Fort Wayne to improve the quality of life, gain and retain jobs, stabilize and increase the tax base.

### Goals and Objectives

- 1. Implement the Downtown Blueprint for the Future and BlueprintPlus Plans
- 2. Close out the Grand Wayne Center development and continue managing debt service
- 3. Redevelop Southtown Centre
- 4. Redevelop the OmniSource property
- 5. Continue Brownfield Redevelopment programs and projects
- 6. Assist City in flood mitigation through real estate acquisition of flood-prone properties
- 7. Continue providing new housing and retail development opportunities for the Southeast quadrant of City
- 8. Develop and promote projects at Summit II and Adams Township Industrial Parks
- 9. Retain and create new job opportunities

#### MAJOR PROGRAM ACCOMPLISHMENTS 2005

- 1. The Downtown Blueprint for the Future was revisited and updated through the BlueprintPlus planning charettes with the assistance of a nationally known planner.
- 2. A \$10 M, three-year CEDIT bond was issued to fund Downtown streetscape, garage and other public improvement projects and land acquisition.
- 3. Engaged Architectural / Engineering firms and development consultant to assist with implementation of downtown projects.
- 4. Established urban design standards for downtown streetscapes.
- 5. The GWC expansion project was completed with a grand opening held in May and the construction contracts and project financing were reconciled.
- 6. More than forty Downtown Wayfinding Signs were installed and sidewalk widening at Clinton & Superior streets was completed.
- 7. The Bowser soil cell was remediated.
- 8. Assisted Planning Department in flood mitigation acquisition program.
- 9. Completed demolition of structures, prepared development plans, installed all infrastructure and sold several parcels at Southtown Centre. Menard's received a \$1.83 CRED tax credit and began construction on their new building. Issued a \$10M bond to support the acquisition and development activities.
- 10. Expanded the Jefferson-Illinois and Illinois-Getz EDA and Allocation areas. The Jefferson-Illinois EDA will support corridor enhancements along Jefferson Blvd and Downtown. The Illinois-Getz EDA will support further development at the Getz-Illinois and I-69 interchange.
- 11. Engaged a hotel development consultant to updated the 2004 feasibility study and assist with preparation of the RFP and negotiations to secure a downtown hotel developer.
- 12. Produced a full-color Southeast Retail brochure and developed a retail development / retention incentive program.
- 13. Sold and developed first tract at the Adams Township Industrial Area. Completed primary development plan and hired engineering firm to develop secondary development plan.

The new initiatives for 2005 may include the following. The development of the North River area. The development of a new hotel and attached parking garage, a new garage on the southeast side of downtown to support the development of the new CitiLink transfer station and additional downtown streetscape and parking signage improvements. Development of the Adams Township Industrial Area. Support the development Southtown Centre and a Police and Fire Training Academy. Support the revitalization in the Hanna-Creighton neighborhood and the Broadway-Taylor industrial area. Update the Baer Field redevelopment plan and strategy for the Airport.

# REDEVELOPMENT Dept # 123-123-OFFC 2006 BUDGET COMPARISON

2006 BUDGET COMPARISON			2004 <u>ACTUAL</u>		2005 PPROVED IRU 6/30/05	<u> </u>	2006 SUBMITTED	i	\$ INCREASE (DECREASE) FROM 2005 APPR TO 2006	% CHANGE FROM 2004 APPR <u>TO 2005</u>		
4111	WAGES-REG	\$	182,576	\$	301,357	\$	312,172	\$	10,815	3.59%		
4131	PERF		10,026		15,068		17,169		2,102	13.95%		
4132	FICA		14,565		23,054		23,881		827	3.59%		
4134	GROUP HEALTH INSUR		26,976		42,000		47,100		5,100	12.14%		
4136	UNEMPLOYMENT		108		151		156		5	3.59%		
4137	WORKERS COMP		480		480		672		192	40.00%		
413A	PERF/FRINGE		5,490		9,041		9,365		324	3.59%		
4161	SETTLEMENT		18,099		-		-		-	0.00%		
TOTAL 4	100	\$	258,320	\$	391,150	\$	410,516	\$	19,366	4.95%		
4212	STATIONARY/FORMS	\$	133	\$	-	\$	-	\$	-	0.00%		
4213	COMPUTER SUPPL		452		-		-		-	0.00%		
4219	OTHR OFFC SUPPL		2,259		300		300		-	0.00%		
4231	GASOLINE		261		-		-		-	0.00%		
TOTAL 4	200	\$	3,105	\$	300	\$	300	\$	-	0.00%		
4311	LEGAL SRVCS	\$	16,814	æ	14,000	Ф	14,000	æ		0.00%		
4311	CONSULT SRVCS	Φ	10,614	Φ	1,000	Φ	1,000	Φ	-	0.00%		
431K	SEMINAR FEES		400		2,125		5,925		3,800	178.82%		
431K 4322	POSTAGE		508		2,125		•		,	0.00%		
4322	TELEPHONE		920		-		-		-	0.00%		
4323	TRAVEL		1,331		3,500		4,893		1,393	39.80%		
4324	MILEAGE		257		400		400		1,393	0.00%		
432C	CELL PHONE		245		-		-		-	0.00%		
432L	LONG DISTANCE		249		_		_			0.00%		
4331	PRINTING		34		300		300		-	0.00%		
4332	PUB LEGAL		363		300		300			0.00%		
4333	PHOTO/BLPRNT		10		120		70		(50)	-41.67%		
4341	PROPERTY INSUR		1,660		952		952		(30)	0.00%		
4342	LIABILITY INSUR		180		-		-		_	0.00%		
4343	OFCL/CRIME BOND		205		_		_		_	0.00%		
4345	AUTO INSUR		44		_		_		_	0.00%		
4363	CONT OTH REP		-		125		_		(125)	-100.00%		
436N	GARAGE NON-TARGET		18		-		_		(120)	0.00%		
436T	GARAGE TARGET		675		_		_		_	0.00%		
4374	OTHER EQ - COPIES		1,944		_		_		_	0.00%		
4377	CC BLD PKG		166		_		_		_	0.00%		
4391	SUBS & DUES		266		909		1,471		563	61.92%		
4399	OTHR SRVCS		173		374		615		242	64.66%		
TOTAL 4		\$	26,462	\$	24,104	\$	29,926	\$	5,822	24.15%		
4443	PUR OFFC EQP	\$	742	\$	-	\$	-	\$	-	0.00%		
TOTAL 4400		\$	742	\$	-	\$	-	\$	-	0.00%		
TOTAL EXPENSES		\$	288,629	\$	415,554	\$	440,742	\$	25,188	6.06%		
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Redevelopment 2006-2010 Capital Improvement Program											
	FUNDING SOURCE CODE:		GRP-Grant F	ending		PT-Property Tax					
	CC-Cumulative Capital Fund		LE-Lease	-		RB-Revenue Bond					
	CDBG-Community Development Block	Grant	InfraBd-Infras	structure Bond		ST-State Source					
	CEDIT-Co. Economic Development Inc	LRS-Local R	oads & Streets		SU-Sewer Utility						
	CO-County Source	MISC-Miscell	aneous		SWU-Stormwater Utility						
	FED-Federal Source	MVH-Motor \	ehicle Highway	/	TIF-Tax Increment Financing						
				Cumulative Bldg	. Fund	UF-User Fee	<b>U</b>				
				PS-Private Source WU-Water Utility							
140.00 #	Dunings Title 9 Do	Funding	Funding Expend				liture				
Item #	Project Title & De	scription	Source	2006	2007	2008	2009	2010			
1	Civic Center Parking garage Façade & Re	etail improvements	UF	-	335,000	335,000	335,000	335,000			
2	New 500 space Hoteal / GWC parking ga	rage	TIF	500,000	6,000,000	500,000	-	-			
3	Police/FireTraining Academy	(CRED & State Grant)		22,000,000	-	-	-	-			
4	Brownfield sites & programs	(CEDIT)	MISC	300,000	300,000	200,000	200,000	200,000			
5	Jefferson/Washington Corridor & Downto	TIF	0	0	500,000	500,000	500,000				
6	Downtown Infrastructure	(CEDIT)	GOB	3,500,000	6,000,000	500,000					
7	Downtown projects		CRED	118,000	118,000	118,000	750,000	750,000			
8	Southeast Retail Development & Incentiv	e Program	CEDIT	100,000	-	-	-	-			
9	Adams Township Industrial Area (CE	DIT, TIF, Grants, Other)	MISC	2,500,000	2,500,000	1,000,000					
10	Getz-Illinois Road Improvements		TIF	250,000	-	-	-	-			
11	Maysville Road Improvements		TIF	200,000	200,000	200,000	200,000	200,000			
12	Baerfield Industrial Area Infrastructure Im	provements	TIF	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000			
TOTAL			·	30,468,000	16,453,000	4,353,000	2,985,000	2,985,000			

The Fort Wayne Redevelopment Commission is a 5-member board, three members appointed by the Mayor and two appointed be City Council. The Commission, under Indiana Code, is charged with addressing blight, lack of development, and cessation of growth. The Commission's goal is to serve as a catalyst for development and redevelopment of blighted and economically stagnant areas, promote community and economic development and retain and expand the tax base. The Commission's preference is to develop public-private partnerships where the Commission is generally "priming the pump" in order to stimulate development.

Commission functions include: Planning, financing, environmental, implementation and project management. Projects can be private and/or public sector driven and are often somewhat complicated, requiring special financing and can be multi-year in duration.

## STAFFING LEVELS BUDGETED REDEVELOPMENT

		EXEMPT GRID/*															
CLASSIFICATION TITLE		UNION		98	99	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	
REDEVELOPMENT FUNDS						·											
Director - Community Dev Division *		I		0.00	0.00	0.00	0.00	0.00	0.15	0.15	0.00	0.00	0.00	0.00	0.00	0.00	B/E
Director - Redevelopment *		Н		1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
CD Specialist - Redevelopment *		E		2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	
Accountant/Bookkeeper		В		1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	С
Administrative Assistant *		Α		0.50	0.50	0.50	0.50	0.50	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
CD Manager - Urban Designer *		F		0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	F
				4.50	4.50	4.50	4.50	4.50	4.15	4.15	5.00	5.00	5.00	5.00	5.00	5.00	
CEDIT FUNDS																	
CD Specilaist - Redevelopment *		E		0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00	G
CD Administrator - Brownfield *		G		1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	Н
				1.00	1.00	1.00	1.00	1.00	1.00	1.00	2.00	2.00	2.00	2.00	2.00	2.00	
OTHER FUNDS - UEA																	
UEA				2.75	2.75	2.75	2.75	2.75	2.75	2.75	3.00	3.00	3.00	3.00	3.00	3.00	ı
				2.75	2.75	2.75	2.75	2.75	2.75	2.75	3.00	3.00	3.00	3.00	3.00	3.00	
TOTAL REDEVELOPMENT				8.25	8.25	8.25	8.25	8.25	7.90	7.90	10.00	10.00	10.00	10.00	10.00	10.00	

### \*Represents Grid and Salary Ordinance Changes

- A. Administrative Assistant (C) is split evenly 50/50 between Redevelopment and Economic Development.
- B. FY02 Director of Community Development was split B/T Redevelopment, Admin, Econ and Plan in FY03.
- C. FY03 Accountant/Bookeeper position not filled
- D. FY03 Administrative Assistant moved to 100% Redevelopment in April.
- E. FY05 Director of Community Devlopment moved to Admin
- F. FY05 Reorganization of Division a Planner III was added to Redevlopment and reduced from Plan
- G. FY05 Reorganization of Division a Business Specialist from Economic Devlopment was reclassified to a Redevlopment Specialist in Redevlopment. This position is funded by CEDIT Funds
- H. This position has benn funded through a Grant for (2) years then through CEDIT funds
- I. In the FY05 reorganization , UEA was moved under the Department of Redevelopment